## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

Quarterly Report Under Section 13 or 15(d)
of the Securities and Exchange Act of 1934

For the quarter ended: January 2, 1999 Commission File Number: 1-10730

## HAEMONETICS CORPORATION

保
(Exact name of registrant as specified in its charter)


Registrant's telephone number, including area code: (781) 848-7100

Indicate by check mark whether the registrant (1.) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) (2.) has been subject to the filing requirements for at least the past 90 days.


Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

```
26,941,042 shares of Common Stock, $ .01 par value, as of
January 2, 1999
```


## HAEMONETICS CORPORATION

INDEX

## PAGE

PART I. Financial Information
Consolidated Balance Sheets - January 2, 19992 and March 28, 1998

Consolidated Statements of Operations - 3
Three and Nine Months Ended January 2, 1999 and December 27, 1997

Consolidated Statements of Stockholders' Equity - 4
Nine Months Ended January 2, 1999
Consolidated Statements of Cash Flows - 5
Nine Months Ended January 2, 1999 and December 27, 1997
Notes to Consolidated Financial Statements 6-10
Management's Discussion and Analysis of Financial 11-19
Condition and Results of Operations

January 2, March 28,
19991998
$\qquad$

| \$ 42, 253 | \$ 21, 766 |
| :---: | :---: |
| 65,269 | 58,886 |
| 64,045 | 61,664 |
| 12,423 | 11,887 |
| 20, 852 | 21,777 |
| 12,525 | 15,170 |
| 217,367 | 191,150 |
| $\begin{aligned} & 179,753 \\ & (96,219) \end{aligned}$ | $\begin{aligned} & 170,261 \\ & (86,042) \end{aligned}$ |
| 83,534 | 84,219 |
| 28,450 | 38,596 |
| 11,062 | 10,718 |
| 9,927 | 5,204 |
| 2,897 | 6,806 |
| 52,336 | 61,324 |
| \$353, 237 | \$336,693 |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current liabilities:
Notes payable and current maturities of long-term debt Accounts payable
Accrued payroll and related costs.
Accrued income taxes

| \$ 12,579 | \$ 17,468 |
| :---: | :---: |
| 11,463 | 21,689 |
| 8,514 | 7,726 |
| 11,676 | 5,750 |
| 14,807 | 15,132 |
| 6,386 | 10,593 |
| 65,425 | 78,358 |
| 14,424 | 9,944 |
| 51,642 | 53,586 |
| 0 | 150 |

Long-term debt, net of current maturities
Other long-term liabilities
Stockholders' equity:
Common stock, \$.01 par value; Authorized - 80,000,000
shares; Issued 29,698,011 shares at January 2, 1999;
29,341, 648 shares at March 28, 1998

| 297 | 293 |
| :---: | :---: |
| 65,407 | 59,142 |
| 205,737 | 190,757 |
| $(3,746)$ | $(9,588)$ |
| 267,695 | 240,604 |
| 45,949 | 45,949 |
| 221,746 | 194,655 |
| \$353, 237 | \$336,693 |

Supplemental disclosure of balance sheet information: Net debt
\$ 21,968 \$ 49, 288

The accompanying notes are an integral part of these consolidated financial statements.

HAEMONETICS CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited - in thousands)

| Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { Jan. } 2, ~ \end{gathered}$ | Dec. 27, 1997 | $\begin{gathered} \text { Jan. 2, } \\ 1999 \end{gathered}$ | $\begin{gathered} \text { Dec. } 27 \\ 1997 \end{gathered}$ |
| \$67,958 | \$ 70,479 | \$207,741 | \$222,484 |
| 36,730 | 35, 078 | 108,779 | 115,261 |

Operating expenses:

| Research and development | 3,906 | 4,227 | 11,035 | 13,812 |
| :---: | :---: | :---: | :---: | :---: |
| Selling, general and administrative | 20,101 | 20,926 | 65,496 | 63,021 |
| Non-recurring restructuring expense | 0 | 24,500 | 0 | 24,500 |
| Total operating expenses | 24,007 | 49,653 | 76,531 | 101,333 |
| Operating income(loss) | 7,221 | $(14,252)$ | 22,431 | 5,890 |
| Interest expense | $(1,051)$ | $(1,009)$ | $(3,062)$ | $(2,376)$ |
| Interest income | 1,249 | 933 | 3,404 | 2,958 |
| Other income (expense), net | (45) | 50 | 420 | (52) |

Income from continuing operations
before provision for income taxes
Provision for income taxes

Earnings from continuing operations

| 31,228 | 35,401 | 98,962 | 107,223 |
| :---: | :---: | :---: | :---: |
| 3,906 | 4,227 | 11,035 | 13,812 |
| 20,101 | 20,926 | 65,496 | 63, 021 |
| 0 | 24,500 | 0 | 24,500 |
| 24,007 | 49,653 | 76,531 | 101,333 |
| 7,221 | $(14,252)$ | 22,431 | 5,890 |
| $(1,051)$ | $(1,009)$ | $(3,062)$ | $(2,376)$ |
| 1,249 | 933 | 3,404 | 2,958 |
| (45) | 50 | 420 | (52) |
| 7,374 | $(14,278)$ | 23,193 | 6,420 |
| 2,581 | $(4,997)$ | 8,118 | 2,248 |
| \$ 4,793 | \$ (9,281) | \$ 15, 075 | \$ 4,172 |

Discontinued operations:
Loss from operations, net of income tax benefit of $\$ 52$ in 1999 and $\$ 2,629$ in 1997

## Net Income

| (8) | $(2,396)$ | (95) |  | $(5,337)$ |
| :---: | :---: | :---: | :---: | :---: |
| \$ 4,785 | \$(11, 677) | \$ 14,980 | \$ | $(1,165)$ |
| \$ 0.178 | \$ (0.350) | \$ 0.565 | \$ | 0.157 |
| (0.000) | (0.090) | (0.004) |  | (0.201) |
| 0.178 | \$ (0.440) | 0.561 | \$ | (0.044) |
| \$ 0.175 | \$ (0.350) | \$ 0.559 | \$ | 0.156 |
| 0.000 | (0.090) | (0.004) | \$ | (0.20) |
| 0.175 | (0.440) | 0.556 |  | (0.044) |
| 26,893 | 26,513 | 26,694 |  | 26,530 |
| 27,408 | 26,528 | 26,953 |  | 26,661 |

The accompanying notes are an integral part of these consolidated financial statements.

> HAEMONETICS CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(in thousands)

Balance, March 28, 1998

| Common Stock |  | Additional Paid-in Capital | Treasury | Retained Earnings | Accumulated Cumulative Translation | Total <br> Stockholders' | Comprehensive Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shares | \$'s |  |  |  | Adjustment | Equity |  |
| 29,342 | \$293 | \$59,142 | \$ (45, 949 ) | \$190, 757 | \$ $(9,588)$ | \$194, 655 |  |
| -- | -- | -- | -- | -- | -- | 0 |  |
| 356 | 4 | 6,265 | -- | -- | -- | 6,268 |  |
| -- | -- | -- | -- | 14,980 | -- | 14,980 | 14,980 |
| -- | -- | -- | -- | -- | 5,842 | 5,842 | 5,842 |
| 29,698 | \$297 | \$65,407 | \$ 45,949$)$ | \$205,737 | \$ 3,746 ) | \$221, 746 | \$20,822 |

The accompanying notes are an integral part of these consolidated financial statements
(Unaudited- in thousands)
Cash Flows from Operating Activities:
Net income(loss)
Less net loss from discontinued operations

Net income from continuing operations

| \$ 14,980 | \$ (1,165) |
| :---: | :---: |
| (95) | $(5,337)$ |
| 15,075 | 4,172 |

Adjustments to reconcile net income to net cash provided by (used in) operating activities:
on items.
Depreciation, amortization and other Restructuring charge Deferred tax (benefit) expense

Change in operating assets and liabilities:
(Increase) in accounts receivable - net
(Increase) in inventories
(Increase) in sales-type leases (current)
(Increase) decrease in prepaid income taxes
(Increase) in other assets
(Decrease) in accounts payable, accrued
expenses and other current liabilities
Net cash provided by operating activities, continuing operations
Net cash (used in) operating activities, discontinued operations
Net cash provided by (used in) operating activities
Cash Flows from Investing Activities:
Capital expenditures on property, plant and equipment, net of retirements and disposals
Net (increase) decrease in sales-type leases (long-term)
Net cash (used in) investing activities, continuing operations
Net cash provided by (used in) investing activities, discontinued operations

Net cash provided by (used in) investing activities
Cash Flows from Financing Activities:
Payments on long-term real estate mortgage
Net increase (decrease) in short-term revolving credit agreements
Net increase (decrease) in long-term credit agreements
Exercise of stock options and related tax benefit
Purchase of treasury stock
Net cash provided by (used in) financing activities
Effect of exchange rates on cash and cash equivalents

Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

Supplemental disclosures of cash flow information:
Net (decrease) in cash and cash equivalents, discontinued operations
Net increase in cash and cash equivalents, continuing operations
Increase (decrease) in net debt
Interest paid
Income taxes paid (refunded)

| 21,407 | 16,120 |
| :---: | :---: |
| -- | 24,500 |
| 408 | (190) |
| $(4,802)$ | $(3,079)$ |
| (775) | $(12,139)$ |
| $(1,450)$ | (752) |
| 8,262 | $(4,921)$ |
| $(6,397)$ | $(6,306)$ |
| $(2,501)$ | $(12,096)$ |
| 29,227 | 5,309 |
| $(14,932)$ | $(11,490)$ |
| 14,295 | $(6,181)$ |


| $(17,290)$ | $(17,543)$ |
| :---: | :---: |
| 8,614 | $(7,850)$ |
| $(8,676)$ | $(25,393)$ |
| 14,536 | $(8,973)$ |
| 5,860 | $(34,366)$ |
| (154) | (137) |
| $(4,438)$ | 2,691 |
| $(1,666)$ | 40,240 |
| 6,269 | 1,843 |
| 0 | $(5,302)$ |
| 11 | 39,335 |
| 321 | 165 |
| 20,487 | $(1,047)$ |
| 21,766 | 8,272 |
| \$ 42,253 | \$ 7,225 |


| $\$ \quad(396)$ | $\$(20,463)$ |
| :--- | :--- |
| $\$ 20,883$ | $\$ 19,416$ |
| $\$(26,745)$ | $\$ 43,841$ |
| $\$ 3,708$ | $\$ 1,009$ |
| $\$(6,478)$ | $\$ 14,059$ |
| $=================$ |  |

## HAEMONETICS CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. BASIS OF PRESENTATION

The results of operations for the interim periods shown in this report are not necessarily indicative of results for any future interim period or for the entire fiscal year. The Company believes that the quarterly information presented includes all adjustments (consisting only of normal, recurring adjustments) that the Company considers necessary for a fair presentation in accordance with generally accepted accounting principles. The accompanying consolidated financial statements and notes should be read in conjunction with the Company's audited annual financial statements.

## 2. FISCAL YEAR

of March. As a result, current fiscal year 1999 includes 53 weeks as compared to the normal 52 weeks. The additional week was added to the first quarter ended July 4, 1998 which, as a result, included 14 weeks.

## 3. COMPREHENSIVE INCOME

In June 1998, the Company adopted Statement of Financial Accounting Standard (SFAS) NO. 130, "Reporting Comprehensive Income." SFAS 130 requires the presentation, by major components and as a single total, the change in the Company's net assets during a period from non-owner sources. Currently, the Company's non-owner changes in equity are net income and the foreign currency translation adjustments. Foreign currency translation adjustments totaled (\$3.7) million and (\$9.6) million at January 2, 1999 and March 28, 1998, respectively.

## 4. NEW PRONOUNCEMENTS

In June 1997, the Financial Accounting Standards board, (FASB) issued SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information". SFAS 131 requires companies to present segment information using the management approach. The management approach is based upon the way that management organizes the segments within a Company for making operating decisions and assessing performance. SFAS 131 is effective for the Company's 1999 annual financial statements. Adoption of this standard will not impact the Company's consolidated financial position, results of operations or cash flows, and any effect will be limited to the form and content of its disclosures.

In June 1998, FASB issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." The Statement establishes accounting and reporting standards requiring that every derivative instrument (including certain derivative instruments embedded in other contracts) be recorded in the balance sheet as either an asset or liability measured at its fair value. The Statement requires that changes in the derivatives fair value be recognized currently in earnings unless specific hedge accounting criteria are met. Special accounting for qualifying hedges allows a derivative's gains and losses to offset related results on the hedged item in the income statement, and requires that a company must formally document, designate, and assess the effectiveness of transactions that receive hedge accounting. Statement 133 is effective for fiscal years beginning after June 15, 1999. A company may also implement the Statement as of the beginning of any fiscal quarter after issuance (that is fiscal quarters beginning June 16, 1998 and thereafter). Statement 133 cannot be applied retroactively. The impacts of adopting Statement 133 on the Company's financial statements or the timing of adoption of Statement 133 have not been determined. However, it is expected that the derivative financial instruments acquired in connection with the Company's hedging program will continue to qualify for hedge accounting.

## 5. Foreign Currency

The Company enters into forward exchange contracts to hedge certain firm sales commitments to customers that are denominated in foreign currencies. The purpose of the Company's foreign hedging activities is to reduce uncertainty associated with currency movement in future periods. Also, the Company enters into contracts that typically settle within 35 days to hedge the results of exchange rate movements on certain intercompany receivables denominated in foreign currencies. Gains and losses realized on all of these contracts are recorded in operations, offsetting the related foreign currency transactions. The cash flows related to the gains and losses on these foreign currency hedges are classified in the statements of cash flows as part of cash flows from operating activities.

At January 2, 1999, the Company had forward exchange contracts, all having maturities of less than fifteen months, to exchange foreign currencies (major European currencies and Japanese yen) for US dollars totaling $\$ 165.5$ million. Of that balance, $\$ 52.9$ million represents contracts related to intercompany receivables that will settle within 30 days. Gross unrealized losses from hedging firm sales commitments at January 2, 1999, based on current spot rates, were (\$7.4) million, \$4.0 million of which represents forward points. Deferred gains and losses are recognized in earnings when the transactions being hedged are recognized. Management anticipates that the deferred amounts will be offset by the foreign exchange effect on sales of product in future periods.

At January 2, 1999, the Company had the following significant foreign exchange contracts to hedge certain firm sales commitments denominated in foreign currency outstanding:

Hedged Currency

Euro Equivalent
Euro Equivalent
Euro Equivalent
Euro Equivalent
Japanese Yen
Japanese Yen
Japanese Yen
Japanese Yen
(BUY) / SELL Weighted Forward Local Currency

Contract Rate

US\$ @
Forward Rate

Unrealized
Gain / (Loss)
\$ 9,644,551
\$ 9,478,560
\$ 9, 415, 381 \$10, 265, 639 \$13, 263, 973 \$13,426,316
\$15, 848, 935
\$18, 042, 134
\$ $(562,705)$
705)
\$ 152,745
189, 759
\$(1, 199, 559)
\$(2,155, 457)
\$( $3,156,300)$
\$(2,514, 355)

## 6. INVENTORIES

Inventories are stated at the lower of cost or market and include the cost of material, labor and manufacturing overhead. Cost is determined on the first-in, first-out method

Inventories consist of the following:

| $\begin{gathered} \text { Jan. } \\ 1999 \end{gathered}{ }^{2,}$ | $\begin{gathered} \text { March 28, } \\ 1998 \end{gathered}$ |
| :---: | :---: |
| (in thousands) |  |
| \$12,284 | \$11,532 |
| 5,309 | 5,878 |
| 46,452 | 44,254 |
| \$64, 045 | \$61,664 |

7. NET INCOME (LOSS) PER SHARE

In February 1997, the Financial Accounting Standards board issued SFAS NO. 128, "Earnings per Share," which is effective for financial statements issued for periods ending after December 15, 1997. SFAS 128 supersedes Accounting Principles Board Opinion No. 15 (APB 15) and establishes new standards for the presentation of earnings per share. Under SFAS 128 "Basic Earnings Per Share" excludes dilution and is computed by dividing income available to common stockholders by weighted average shares outstanding. "Diluted Earnings Per Share" reflects the effect of all dilutive outstanding common stock equivalents. The following table provides a reconciliation of the numerators and denominators of the basic and diluted earnings per share computations, as required by SFAS 128 :

For the three months ended
J---------------------------
Jan. 2, $1999 \quad$ Dec. 27, 1997

## Basic EPS

Net Income(loss)
Weighted Average Shares

Basic income(loss) per share

| \$ 4,785 | \$(11, 677) |
| :---: | :---: |
| 26,893 | 26,513 |
| \$ . 178 | \$ (.440) |

Diluted EPS
Net Income(loss)
Basic Weighted Average shares Effect of Stock options

| \$ 4,785 | \$ 11,677$)$ |
| :---: | :---: |
| 26,893 | 26,513 |
| 515 | 15 |
| 27,408 | 26,528 |
| \$ . 175 | \$ (.440) |

For the nine months ended
Jan. 2, 1999 Dec. 27, 1997

## Basic EPS

| Net Income(loss) | \$14,980 | \$ $(1,165)$ |
| :---: | :---: | :---: |
| Weighted Average Shares | 26,694 | 26,530 |
| Basic income(loss) per share | \$ 0.561 | \$ (0.044) |

Basic Weighted Average shares Effect of Stock options

Diluted Weighted Average shares
Diluted income (loss) per share


| 26,694 | 26,530 |
| :---: | :---: |
| 259 | 131 |
| 26,953 | 26,661 |
| \$ 0.556 | \$ (0.044) |

## 8. DISCONTINUED OPERATIONS

On May 1, 1998, the Board of Directors announced a plan to discontinue the Company's Blood Bank Management Services Business, ("BBMS"). Accordingly, the operating results for BBMS have been segregated from the results for the continuing operations and reported as a separate line on the consolidated statements of operations for all periods presented. To date, the Company has sold five of its BBMS operations.

For the three and nine months ended January 2, 1999, the operating loss for BBMS was $\$ 2,035$ and $\$ 7,172$, respectively. These losses were charged to the discontinued operations provision established in the fourth quarter of fiscal year 1998.

The Operating losses for BBMS are detailed as follows:

|  | For the three months ended |  | For the nine months ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Jan 2, } \\ 1999 \end{gathered}$ | $\begin{gathered} \text { Dec 27, } \\ 1997 \end{gathered}$ | $\begin{gathered} \text { Jan 2, } \\ 1999 \end{gathered}$ | $\begin{gathered} \text { Dec 27, } \\ 1997 \end{gathered}$ |
| Net Revenues | 3,216 | 5,303 | 14,508 | 12,239 |
| Gross Profit | (321) | 95 | (8) | (128) |
| Operating expenses: |  |  |  |  |
| Research and Development | -- | 97 | -- | 261 |
| Selling, general and administrative | 1,882 | 2,906 | 7,638 | 6,944 |
| Total operating expenses | $1,882$ |  |  |  |
| Operating loss | $(2,203)$ | $(2,908)$ | $(7,646)$ | $(7,333)$ |
| Other expense | (13) | (78) | (147) | (178) |
| Tax benefit | (717) | $(1,045)$ | $(2,562)$ | $(2,629)$ |
| Net loss | $(1,499)$ | $(1,941)$ | $(5,231)$ | $(4,882)$ |
| Charged to Reserve: <br> Operating loss (net of taxes) | 1,491 | -- | 5,136 | - - |
| Reflected on Statement of Operations | (8) | $(1,941)$ | (95) | $(4,882)$ |

Other income(expense) includes an allocation of corporate interest expense of approximately $\$ 13,000$ and $\$ 78,000$ for the three months ended January 2, 1999 and December 27, 1997, respectively and \$147,000 and \$178,000 for the nine months ended January 2, 1999 and December 27, 1997, respectively. The allocation of corporate interest was calculated based upon the percentage of net assets of BBMS to total domestic assets.

The remaining net assets of BBMS included in the consolidated balance sheet for January 2, 1999 and March 28, 1998 are as follows:

|  | $\begin{gathered} \text { January 2, } \\ 1999 \end{gathered}$ | $\begin{gathered} \text { March } 28 \\ 1998 \end{gathered}$ |
| :---: | :---: | :---: |
|  | (in thousands) |  |
| Current Assets | \$ 3,514 | \$ 5,167 |
| Net property, plant and equipment | 4,209 | 8,217 |
| Other assets | 138 | 39 |
| Total assets | \$ 7, 861 | \$13,423 |
| Current liabilities and accrued losses | \$ 9,900 | \$15,760 |
| Other long-term liabilities | 1,450 | 1,450 |
| Total liabilities | \$10,229 | \$17,210 |

## RESULTS OF CONTINUING OPERATIONS

The table outlines the components of the consolidated statements of operations for continuing operations as a percentage of net revenues:

|  | Percentage of Net Revenues Three Months Ended |  | Percentage Increase Three Months Ended 1999/97 |
| :---: | :---: | :---: | :---: |
| Net revenues | 100.0\% | 100.0 \% | (3.6)\% |
| Cost of goods sold | 54.0 | 49.8 | 4.7 |
| Gross Profit | 46.0 | 50.2 | (11.8) |
| Operating Expenses: |  |  |  |
| Research and development | 5.8 | 6.0 | (7.6) |
| Selling, general and administrative | 29.6 | 29.6 | (3.9) |
| Non-recurring restructuring expense | -- | 34.8 | (100.0) |
| Total operating expenses | 35.4 | 70.4 | (51.7) |
| Operating income (loss) | 10.6 | (20.2) | (150.67) |
| Interest expense | (1.5) | (1.4) | 4.2 |
| Interest income | 1.8 | 1.3 | 33.9 |
| Other income (expense) | -- | -- | (190.0) |
| Income before provision for income taxes | 10.9 | (20.3) | (151.7) |
| Provision for income taxes | 3.8 | (7.1) | (151.7) |
| Earnings from continuing operations | 7.1\% | (13.2)\% | (151.6)\% |

Three Months Ended January 2, 1999 Compared to Three Months Ended December 27, 1997

Net revenues in 1999 decreased $3.6 \%$ to $\$ 68.0$ million from $\$ 70.5$ million in 1997. With currency rates held constant, net revenues were down 1.7\%. Worldwide disposable sales decreased approximately .4\%. With currency rates held constant, disposable sales increased 0.8\%. The 0.8\% increase in sales was a net result of disposable growth in Europe, Japan, the U.S. blood bank and the U.S. surgical businesses offset by decreases in Asia and in the U.S. plasma businesses. The decrease in the U.S. plasma business was due to 1997 shipments to a former customer which were not repeated in 1999. Japan disposable sales increased by a $9.0 \%$ in average weekly demand after allowing that 1997 included extra selling prior to the holidays as compared to 1999. Sales of disposable products accounted for approximately $92 \%$ and $89 \%$ of net revenues for 1999 and 1997, respectively. Service revenues generated from equipment repairs performed under preventive maintenance contracts or emergency service billings in the U.S. are included as part of disposable revenues and accounted for approximately $0.8 \%$ and $0.7 \%$ of the Company's net revenues for 1999 and 1997, respectively. Equipment revenues decreased approximately $30 \%$ year over year, a $21.6 \%$ decrease at constant currency. The $21.6 \%$ decrease was attributed to decreases in both the world wide surgical and world wide blood bank markets and is largely the result of a policy change toward placing equipment versus selling it under long-term sales contracts. International sales accounted for approximately 69\% of net revenues for both 1999 and 1997.

Gross profit in 1999 of $\$ 31.2$ million decreased $\$ 4.2$ million from 1997. As a percentage of net revenues, gross profit percent decreased by 4.2\% to $46 \%$ in 1999 from 50.2\% in 1997. Of the $4.2 \%$ decrease in gross profit percent, $3.9 \%$ was due to currency. At constant currency rates, gross profit percent decreased $0.8 \%$ or $\$ 1.1$ million from 1997. The decrease in gross profit margin was largely due to the slowdown in production levels to accommodate the $\$ 4.2$ million decrease in inventory during the third quarter of 1999. This gross profit reflects labor cost savings generated by the Customer Oriented Re-design for Excellence (CORE) Program.

The Company expended $\$ 3.9$ million (5.8\% of net revenues) on research and development in 1999 and $\$ 4.2$ million ( $6.0 \%$ of net revenues) in 1997. At constant currency rates, research and development expenditures were relatively unchanged from the third quarter last year.

Selling, general and administrative expenses decreased to \$20.1 million in 1999 from $\$ 20.9$ million in 1997 . At constant currency rates selling, general and administrative expenses were down \$0.5 million or $2.6 \%$ compared to a year ago.

Operating income before the $1997 \$ 24.5$ million restructure charge, as a percentage of net revenues, decreased $3.9 \%$ to $10.6 \%$ in 1999 from $14.5 \%$ in 1997. At constant currency rates, operating income before restructuring charge as a percentage of net revenues, decreased $0.7 \%$ from 1997 or $\$ 0.5$ million. The $\$ 0.5$ million decrease in operating income was due to the decrease in gross profit partly offset by lower selling, general and administrative expenses.

Interest expense of $\$ 1.1$ million was unchanged from 1997. Interest income increased $\$ 0.3$ million from $\$ 0.9$ million in 1997 due to growing cash balances in the U. S. partly offset by lower interest on sales type leases.
higher net foreign exchange expense mostly offset by lower amortization expense.

The provision for income taxes, as a percentage of pretax income, remained at $35.0 \%$ for both 1999 and 1997. The annualized rate for the full 12 months of fiscal 1999 is expected to be approximately $35 \%$.

Nine Months Ended January 2, 1999 Compared to Nine Months Ended December 27, 1997

Percentage of Net Revenues Nine Months Ended

Percentage Increase
Nine Months Ended 1999/97

## Net revenues

Cost of goods sold
Gross Profit
Operating Expenses:
Research and development
Selling, general and administrative
Non-recurring restructuring expense
Total operating expenses
Operating income
Interest expense
Interest income
Other income
Income before provision for income
taxes
Provision for income taxes
Earnings from continuing operations

| 100.0\% | 100.0\% | (6.6)\% |
| :---: | :---: | :---: |
| 52.4 | 51.8 | (5.6) |
| 47.6 | 48.2 | (7.7) |
| 5.3 | 6.2 | (20.1) |
| 31.5 | 28.3 | 3.9 |
| -- | 11.0 | 100.0 |
| 36.8 | 45.5 | (24.5) |
| 10.8 | 2.7 | 280.8 |
| (1.5) | (1.0) | 28.9 |
| 1.7 | 1.3 | 15.1 |
| 0.2 | (0.1) | (907.7) |
| 11.2 | 2.9 | 261.3 |
| 3.9 | 1.0 | 261.1 |
| 7.3\% | 1.9\% | 261.4\% |

Net revenues in 1999 decreased $6.6 \%$ to $\$ 207.7$ million from $\$ 222.5$ million in 1997. At constant currency rates, sales decreased $2.1 \%$. World wide disposable sales decreased approximately .7\%. At constant currency, disposable sales were up $3.4 \%$ year over year due to gains in the three major geographic markets (U.S., Europe and Japan), with the exception that the U.S. plasma business was down due to 1997 shipments to a former customer which were not repeated in 1999. Sales of disposable products accounted for approximately $94 \%$ and $88 \%$ of net revenues for 1999 and 1997, respectively. Service revenues generated from equipment repairs performed under preventive maintenance contracts or emergency service billings in the U.S. are included as part of disposable revenues and accounted for approximately . $8 \%$ and $.7 \%$ of the Company's net revenues for 1999 and 1997, respectively. Equipment revenues decreased approximately $50 \%$. At constant currency, the decrease was $40.1 \%$, occurring in all three worldwide markets. The decrease in equipment sales is largely the result of a policy change toward placing equipment versus selling it under long-term sales contracts. In addition, 1997 revenues included $\$ 6.0$ million of plasma equipment shipments to China and equipment sales to a U.S. plasma customer that were not repeated in 1999. International sales accounted for approximately $68 \%$ and $67 \%$ of net revenues for 1999 and 1997, respectively. The first three quarters of fiscal 1999 included 40 weeks versus 39 in fiscal 1998.

Gross profit in the first nine months of 1999 decreased $\$ 8.3$ million from $\$ 107.2$ million in 1997. As a percentage of net revenues, gross profit percent decreased by $0.6 \%$ to $47.6 \%$ in 1999 from $48.2 \%$ in 1997. At constant currency, gross profit as a percent of sales, increased $2.7 \%$ or $\$ 3.6$ million. The improvement in gross profit at constant currency was the result of lower product costs from cost saving initiatives undertaken during the third quarter of last year and cost savings generated by the Customer Oriented Re-design for Excellence (CORE) Program.

The Company expended $\$ 11.0$ million in the nine months of 1999 on research and development (5.3\% of net revenues) and $\$ 13.8$ million in 1997 (6.2\% of net revenues). At constant currency rates, the decrease in research and development expenditures was $\$ 1.2$ million compared to a year ago.

Selling, general and administrative expenses increased to \$65.5 million in 1999 from $\$ 63.0$ million in 1997 and increased as a percentage of net revenues to $31.5 \%$ from $28.3 \%$. At constant currency rates, selling, general and administrative expenses increased $\$ 4.7$ million or $7.7 \%$ from a year ago. Approximately $\$ 2.6$ million of the 1999 expense was related to a provision for certain sales contract receivables upon the Company's resolution of a dispute with the American Red Cross. In addition, \$1.8 million was spent on the Company's Customer Oriented Re-design for Excellence ("CORE") program and $\$ 1.8$ million of expenses were incurred as a result of the 14th week added to the first quarter of fiscal 1999. These increases were partially offset by cost savings realized in the delivery of product to customers as part of the Company's CORE program.

Operating income before the $1997 \$ 24.5$ million restructure charge, as a percentage of net revenues, decreased $2.9 \%$ to $10.8 \%$ in 1999 from 13.7\% in 1997. At constant currency, operating income before restructuring charge, as a percentage of net revenues, increased $0.2 \%$ from 1997. The improvement
in operating income at constant currency was due to the improvement in gross profit offset by an increase in selling, general and administrative expenses, as a percentage of net revenues.

Interest expense increased in 1999 to $\$ 3.1$ million from $\$ 2.4$ million in 1997 due to a higher average level of borrowings in the US, resulting from the $\$ 40.0$ million in fixed rate notes with a coupon rate of $7.05 \%$ issued by the Company during the third quarter of last year. Interest income increased $\$ .4$ million in 1999 to $\$ 3.4$ million as a result of interest earned on increased US cash balances offset by lower interest income on sales contracts.

Other income increased $\$ .4$ million from 1997 to 1999 due to lower amortization expense year over year partly offset by higher net foreign exchange expense.

The provision for income taxes, as a percentage of pretax income, remained at $35.0 \%$ for both 1999 and 1997. The annualized rate for the full 12 months of fiscal 1999 is expected to be approximately $35 \%$.

RESULTS OF DISCONTINUED OPERATIONS (BLOOD BANK MANAGEMENT SERVICES BUSINESS, "BBMS")

Three Months Ended January 2, 1999 Compared to Three Months Ended December 27, 1997

Net revenues decreased $39.4 \%$ in 1999 to $\$ 5.3$ million. Gross profit decreased to (\$0.3) million in 1999 from $\$ 0.1$ million in 1997 and operating losses decreased $30.0 \%$ to $\$(2.0)$ million in 1999 from $\$(2.9)$ million in 1997. During the quarter, the Company completed the sale of two additional blood centers, Arizona Blood Institute and Texas Blood Services.

Nine Months Ended January 2, 1999 Compared to Nine Months Ended December 27, 1997

Net revenues increased $18.5 \%$ in 1999 to $\$ 14.5$ million. Gross profit in 1999 increased to close to break even from \$(0.1) million in 1997 and operating losses decreased $2.2 \%$ to $\$(7.2)$ million in 1999. The Company has completed the sale of Orange County Blood Services (Pacific Blood Services), Tri-Counties Blood Bank, Kansas Blood Services, Arizona Blood Institute and Texas Blood Services during the nine months ended January 2, 1999.

## LIQUIDITY AND CAPITAL RESOURCES

The Company has satisfied its cash requirements principally from internally generated cash flow and borrowings. The Company's need for funds is derived primarily from capital expenditures, working capital and discontinued operations.

During the nine months ended January 2, 1999, the Company increased its cash balances by $\$ 20.5$ million from operating, investing and financing activities which represents an increase of $\$ 21.5$ million from the $\$ 1.0$ million utilized by the Company's operating, investing and financing activities during the nine months ended December 27, 1997. Without the effect of exchange rates, the increase in cash balances was $\$ 21.4$ million. The $\$ 21.4$ million increase was largely a result of $\$ 60.7$ million net cash provided by the Company's operating and investing activities offset by $\$ 39.3$ million of less cash from the Company's financing activities.

## Operating Activities:

The Company generated $\$ 29.2$ million in cash from operating activities of continuing operations in 1999 as compared to $\$ 5.3$ million generated during 1997. The $\$ 23.9$ million increase year over year in operating cash flow from continuing operations was a result of a $\$ 16.8$ million increase in net income adjusted for depreciation, amortization and other non-cash items; a $\$ 11.3$ million decrease in inventory investment; a $\$ 13.2$ million increase in prepaid income tax benefits as a result largely of a $\$ 7.7$ refund received related to last year's losses; and a $\$ 9.6$ million swing in accounts payable, accrued expenses and other current liabilities. These increased sources of cash were offset by a decrease in net income of $\$ 24.5$ million related to the restructuring charge, an increase in account receivable investment of $\$ 1.7$ million and other uses of $\$ 0.8$ million.

## Investing Activities:

The Company utilized $\$ 8.7$ million in cash for investing activities from continuing operations in 1999, a decrease of $\$ 16.7$ million from 1997. During the nine months ended January 2, 1999, the Company incurred \$17.2 million in capital expenditures net of retirements and disposals. Included in this amount is a $\$ 0.2$ million net decrease in long-term demonstration assets. During the nine months ended December 27, 1997, the Company utilized $\$ 17.5$ million for capital expenditures net of retirements and disposals, including $\$ 0.1$ million net decrease in long-term demonstration assets. Finally, the Company reduced its investment in long-term sales-type leases by $\$ 8.6$ million in 1999, compared with an increased investment of $\$ 7.8$ million in 1997.

## Financing Activities:

During the nine months ended January 2, 1999 the Company's continuing operations generated cash from operating and investing activities after investments. The discontinued operations utilized $\$ 20$ million less cash year
over year. As a result, the Company paid down a portion of debt and increased cash balances

Net debt decreased \$26.7 million to \$21.9 million in 1999.

The Company does not expect to repurchase any shares during the current fiscal year. During 1997, the Company used $\$ 5.3$ million to repurchase shares of treasury stock.

At January 2, 1999, the Company had working capital of $\$ 151.9$ million This reflects an increase of $\$ 39.1$ million in working capital for the nine months ended January 2, 1999. The Company believes its sources of cash are adequate to meet its projected needs.

Discontinued Operations:

During the nine months ended January 2, 1999, discontinued operations utilized \$0.4 million from operating and investing activities; a decrease in cash flow utilization of $\$ 20.1$ million from the $\$ 20.5$ million utilized during the nine months ended December 27, 1997. The decrease in cash flow utilization was a result of the sale of Orange County Blood Services (Pacific Blood Services), Tri-Counties Blood Bank and Kansas Blood Services, Texas Blood Services and Arizona Blood Institute during the nine months ended 1999.

## OTHER ITEMS

As reported on the Company's January 29, 1999 third quarter earnings release, the Company ended its distributor relationship with the Bentley Laboratories division of Baxter Healthcare Corporation effective January 1, 1999. Bentley Laboratories distributed the Company's autotransfusion products in the U.S. open-heart market. The Company anticipates that its gross margin in the U.S. surgical business will improve.

## YEAR 2000 COMPLIANCE UPDATE

Haemonetics is aware of the potential for industry wide business disruption that could occur due to problems related the "Year 2000" issue. It is the belief of Haemonetics Management that the Company has a prudent plan in place to address these issues within the Company and its supply chain. The components of its plan include: an assessment of internal systems for modification and/or replacement; communication with external vendors to determine their state of readiness to maintain an uninterrupted supply of goods and services to Haemonetics; an evaluation of equipment sold by Haemonetics to customers as to the ability of the equipment to work properly after the turn of the century; an evaluation of production equipment as to its ability to function properly after the turn of the century; an evaluation of facility related issues; the retention of technical and advisory expertise to ensure that prudent action steps are being taken; and the development of a contingency plan.

## State of Readiness

Haemonetics has developed a comprehensive plan to reduce the probability of operational difficulties due to Year 2000 related failures. While there is still a significant amount of work to do, the Company believes that it is on track towards a timely completion. Overall Haemonetics estimates that it has completed an inventory covering approximately $98 \%$ of systems related Year 2000 exposures and is developing an inventory of potential non-systems exposures. The Company continues to make progress in remediating known Year 2000 systems exposures and is gathering information on where exposures exist in non-systems areas. The Company continues to develop remediation approaches as additional issues are identified.

Internal Systems (IT)
The process Haemonetics is following to achieve Year 2000 compliance for internal IT systems is as follows:

```
Develop an inventory of all IT components (hardware, software)
Determine the Year 2000 compliance status of each
Determine the importance of Year 2000 compliance for each
component (implications of failure)
Prioritize non-compliant components based on importance
Determine method to be used to achieved compliance for each
component (modify, replace, cease use)
Complete the planned action
Test the component
```

The initial inventory of all IT components in use throughout the Company has been completed. The initial assessment of Year 2000 status for all components has been completed. Thirteen systems, all commercial packages, are used company-wide for business transaction processing and accounting. The current status is nine of these thirteen systems are Year 2000 compliant. The Company is on schedule to have the remaining 4 systems compliant by June 30, 1999. We have identified 194 other business applications in use by the Company that are less critical. Of these systems 149 are currently compliant. Through a combination of modification, replacement and decommissioning, Year 2000 compliance of the 45 remaining applications is expected by June 30, 1999. The Company has completed an assessment of its IT infrastructure (servers, networks, phone systems, system software) and plans to have all items remediated, replaced, or
decommissioned by June 30, 1999. In addition, the Company is in the process of testing critical components of infrastructure and applications that we have assessed as compliant.

Suppliers
The Company is in the process of communicating with its external vendors of goods and services to gain an understanding of their state of Year 2000 readiness and their ability to maintain an uninterrupted supply to Haemonetics. The Company has sent letters to over 1,000 vendors outlining its approach towards the Year 2000 issue and asking for the vendors' commitment to resolve any issues they may have. They have also been asked to complete a short questionnaire and to inform us of any know compliance issues. The Company has received many responses to the questionnaire and is in the process of reviewing them. The Company has sent a detailed questionnaire to vendors it views as critical to its business. A critical vendor is one who's inability to continue to provide goods and services would have a serious adverse impact on the Company's ability to produce, deliver, and collect payment for Haemonetics goods and/or services. Senior management members are coordinating the identification of these vendors for their respective business units. Many of these vendors have been contacted and requested to complete the detailed questionnaire on Year 2000. The Company anticipates contacting the remaining vendors by March 31, 1999. Haemonetics may also request the right to visit and/or audit one or more of these companies to validate their Year 2000 readiness.

## Production Equipment

The Company has completed an inventory of production equipment currently used at Haemonetics. The Year 2000 readiness of this equipment is being determined through communication with the equipment manufacturers and testing where appropriate. Through this inventory and assessment process the Company at this time is not aware of any production equipment whose current or anticipated use is affected by the Year 2000 issue. In the event that any Year 2000 issues are identified in the future, it is the Company's intention to repair or replace non-compliant production equipment prior to operating difficulties, or develop alternative means of operation. Haemonetics remains aware of the potential for imbedded logic within microchips to cause equipment failure. The Company believes that its action plan provides a sound approach towards evaluating production equipment, however, it may be impracticable or impossible to test certain items of production equipment for Year 2000 readiness. To the extent such untested equipment is not Year 2000 ready, it may fail to operate on January 1, 2000, resulting in possible production delays.

## Facility Related Issues

The Company is in the process of completing an inventory and evaluating facilities related equipment such as security, heating, elevator, telephone and other service equipment with the potential for Year 2000 related failures. The Year 2000 readiness of this equipment will be determined through communication with the equipment manufacturers and testing where appropriate. At this time the Company is not aware of any facilities related equipment which is affected by the Year 2000 issue. The Company's objective is to have this inventory completed by March 31, 1999. The Company intends to repair or replace non-compliant facilities related equipment prior to operating difficulties. Haemonetics remains aware of the potential for imbedded logic within microchips to cause equipment failure. The Company believes that its action plan provides a thorough approach towards evaluating facilities equipment, however, it may be impracticable or impossible to test certain items of facilities related equipment for Year 2000 readiness. To the extent such untested equipment is not Year 2000 ready, it may fail to operate on or after January 1, 2000, resulting in possible interruptions of security, heating, elevator, telephone and other services.

Technical and Advisory Expertise
Haemonetics has engaged a leading professional services and consulting firm experienced in Year 2000 compliance to assist in project planning, testing methodologies, and evaluating its Year 2000 remediation activities.

## Haemonetics Products

The Company makes products in two major categories: blood processing equipment and the single use disposables that are used in this equipment for each procedure. The disposables have no date related functions aside from lot numbering and expiry dating printed on the packaging. The equipment itself does not rely on date related data for its mechanical function. There is no calendar-related logic in the Haemonetics software that controls the function of the machine. The Company is continuing to test its equipment to evaluate any potential for issues related to logic embedded within microchips. At this time the Company is not aware of any issues related to equipment it sells which would prevent its customers from continuing their operations or which would impact the safety of patients or donors in any way.

Haemonetics is evaluating the total cost of Year 2000 compliance. At this time the Company estimates that the total cost of completing Year 2000 related activities would be between $\$ 3$ million and $\$ 4$ million. This amount includes both IT and non-IT related expenses. Of this amount, approximately $55 \%$ has already been spent representing $30 \%$ of the total IT budget during the spending period. Approximately $30 \%$ of the spending to date has been on capital investments. The Company anticipates capital expenditures to total between $\$ 1$ million and $\$ 1.5$ million and expense to total $\$ 2$ million to $\$ 2.5$ million. This amount includes the replacement of hardware and applications that are outdated and were due for replacement regardless of Year 2000 issues.

## Contingency Plan

Although the Company believes that it is taking appropriate action related to the identification and resolution of issues related to the Year 2000, its assessment is still in progress. As the Company better understands the state of readiness within its unique set of business partners, production processes, and internal systems, it will develop a formal contingency plan to alleviate the impact of high potential or serious failures. The Company anticipates having this contingency plan outlined by March 31, 1999. The components of this plan will likely include raw material and finished goods inventory levels, alternative suppliers, and backup systems

## Risks

The Company continues to evaluate the risks associated with potential Year 2000 related failures. The failure to correct a material Year 2000 problem could result in an interruption in, or a failure of, certain normal business activities or operations. Such failures could materially and adversely affect the Company's business, financial condition, and results of operations. Due to the general uncertainty inherent in the Year 2000 problem, resulting in part from the uncertainty of the Year 2000 readiness of third-party suppliers, the Company is unable to determine at this time whether the consequences of Year 2000 failures will have a material impact on the Company's business, financial condition, and results of operations. The Company's Year 2000 project is expected to significantly reduce the Company's level of uncertainty about the Year 2000 problem and, in particular, about the Year 2000 compliance and readiness of its critical vendors. The Company believes that, with the implementation of new business systems and completion of the Company's Year 2000 project as scheduled, the possibility of significant interruptions of normal operations should be reduced.

## CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

Statements contained in this report, as well as oral statements made by the Company that are prefaced with the words "may," "will," "expect," "anticipate," "continue," "estimate," "project," "intend," "designed" and similar expressions, are intended to identify forward looking statements regarding events, conditions and financial trends that may affect the Company's future plans of operations, business strategy, results of operations and financial position. These statements are based on the Company's current expectations and estimates as to prospective events and circumstances about which the company can give no firm assurance. Further, any forward-looking statement speaks only as of the date on which such statement is made, and the Company undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made. As it is not possible to predict every new factor that may emerge, forward-looking statements should not be relied upon as a prediction of actual future financial condition or results. These forward-looking statements, like any forward-looking statements, involve risks and uncertainties that could cause actual results to differ materially from those projected or unanticipated. Such risks and uncertainties include technological advances in the medical field and the Company's ability to successfully implement products that incorporate such advances, product demand and market acceptance of the Company's products, regulatory uncertainties, the effect of economic conditions, the impact of competitive products and pricing, foreign currency exchange rates, changes in customers' ordering patterns, the effect of uncertainties in markets outside the U.S. (including Europe and Asia) in which the Company operates, and the implications of Year 2000 including but not limited to the cost and expense of updating software and hardware and any potential system interruptions. The foregoing list should not be construed as exhaustive.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

Not applicable.

Item 2. Changes in Securities and Use of Proceeds

Not applicable.
Item 3. Defaults upon Senior Securities

Not applicable.
Item 4. Submission of Matters to a Vote of Security Holders

Not applicable
Item 5. Other Information

None
Item 6. Exhibits and Reports on Form 8-K.
(a). Exhibits

The following exhibits will be filed as part of this form 10-Q:

Exhibit 27 Financial Data Schedule
(b). Reports on Form 8-K.

None

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HAEMONETICS CORPORATION

Date: February 11, 1999

Date: February 11, 1999

By: /s/ JAMES L. PETERSON
James L. Peterson, President and Chief Executive Officer

By: /s/ RONALD J. RYAN
Ronald J. Ryan, Sr. Vice President
and Chief Financial Officer,
(Principal Accounting Officer)

9-MOS
APR-03-1999
JAN-02-1999
42,253
66,034
765
217, 367
179,753
96,219
353, 237
65,425
51,642
0
0
221,449
353,237

$$
207,741
$$

207,741
108,779
108,779
11, 035
3, 062
23,193
(8,118
15, 075
(95)

0
14,980
0.56
0.56

9-MOS
MAR-28-1998
DEC-27-1997
7,330
79,333
926
60,781
187, 805
200,408
92,688
359, 431
73,924
$0 \quad 50,143$

0
293
359,431

$$
218,770
$$

222,484
222,484
115, 261
115, 261
13, 812
2,376
6,420
2,248
4,172
$(5,337)$
0
$(1,165)$
(0.04)
(0.04)

